



David Lockhart, CHFM, CEM, FASHE 2022 Candidate for President-Elect

Bio

After serving 4 years in the U.S. Navy as an electrician, and 8 years in the power generation industry, I entered the healthcare field. For the past 30 years I've worked at every level of facility operations and have been involved with opening, operating, expanding, and improving facility performance. My team and I obtained our first Energy Star certification back in 2013. I have a certificate in Industrial Electricity, an associate degree in Mechanical Electrical Technologies, as well as a bachelor's degree from Sacramento State in Vocational Education. I have also obtained the CHFM designation from the American Hospital Association. As well as my C.E.M. as a certified energy manager.

I have been an active member in my state chapter for CSHE since 2002 as well as a member of ASHE. Sitting on planning committees for state and regional institutes, as well as a speaker presenting meaningful topics. I have served many leadership roles and currently I'm the ASHE Region 9 representative, the past president for CSHE and the Energy to Care liaison. In 2012 I received the Emerging Leader recognition from ASHE and most recently my Fellow status.

Candidate Questionnaire

1. As the health care landscape continues to change, what are some of the common challenges facing the entire ASHE membership?

As the adage goes, the only constant is change. However, the past two and half years have brought more dramatic change than we have experienced in a very long time. ASHE members are currently facing significant challenges. The first is our health and wellness. The pressures, changes, and the unknowns have burdened everyone with a heavy toll. Is covid behind us? What about all the other issues our country is navigating? Whether it is at home, in our community, or at work – life is more demanding than ever before. Therefore, I will continue my work on Equity, Inclusion and Diversity as well as work with ASHE to develop a Wellness page for our members to connect and find resources that rejuvenate us. Next, is our Sustainability program to focus on decarbonization, as well as the adoption of Reliability Centered Maintenance in Healthcare. Never has it been more important to know and understand our systems and how we can make them more reliable and how they affect the environment. We need to get out of firefighting mode, and at the same time, confidently understand our risks and failures so that we can be doing the right work at the right time.

2. What can ASHE do to ensure that the needs of all members are being met?

What a great question, as this is something I have been co-leading through an ASHE task force with some of ASHE's thought leaders regarding Equity, Inclusion, and Diversity. When we say all, it's not just those we know, those who look like us, or those who have privileges or access. When we say all members, we all need to understand our biases and look around to see who is missing. Education is the first area I want to continue working with the ASHE organization to provide for members so that we can have the right discussions and make the right decisions

when it comes to ASHE operations. These past few years Justice has been added to EID work to dismantle barriers to resources and opportunities so that all individuals can live a full & dignified life. Equity to the same resources and opportunities. Every ASHE member should feel represented and valued because progression demands inclusion. Every member must have access to everything ASHE has to offer for our organization to improve and grow. Lastly, if we are serious about optimizing health care facilities (ASHE's mission), then we must include everyone necessary in making that mission a reality.

3. The Advisory Board sets the vision and strategic direction for the organization. What specific initiatives would you like to accomplish to help advance the ASHE strategic plan?

There are four initiatives that I will lead as I continue to serve on the ASHE Advisory Board. The first is sustainability towards decarbonization. Much of my career and work with ASHE has been dedicated to energy conservation. Decarbonization is a paradigm shift, and focused education and creativity are required to get us there. The second is Reliability Centered Maintenance and Asset Management. Over my career, I have enjoyed the privilege of working with mentors and pioneers in the field of RCM and have learned a great deal from them. My proven track record of bringing this methodology to healthcare will continue in my next chapter with ASHE. Third, is our members –The work we have started at ASHE regarding Equity, Inclusion, and Diversity needs to continue and grow. With the addition of Justice, I look forward to bringing JEDI education, mentorship programs, and support to local chapters. JEDI must be a priority for ASHE so that we can strengthen and grow our organization. Fourth, is a Wellness page on ASHE's website. We have all been through a lot these past few years. Our lives are more challenging than ever, and each of us could benefit from additional wellness support.

4. What professional or personal experiences have helped prepare you to serve as an ASHE leader?

My entire career has prepared me for this humbling and exciting opportunity. Starting with my service to our country in the U.S. Navy and then as a generator electrician – building, installing, and operating emergency power systems. This experience led me to work for a remarkable healthcare organization for the past 30 years, which has equipped me with an incredible education and professional growth as a leader. My degree in teaching vocational education, my multiple certifications, as well as my amazing mentorships with many amazing leaders. I'm a passionate servant-driven leader who is committed to making a difference in the work and leadership I provide. Through my recognition as an ASHE Emerging Leader back in 2012 and completing the ASHE Leadership program as well as serving many leadership roles and on many non-profit boards I have learned to become a better listener, a humble navigator and passionate networker to drive improvements. I am committed to paying it forward through this opportunity to lead ASHE. Lastly, I could not be here if it wasn't for my amazing bride who supports my career as well as my two grown children and family who I strive to be the best example for them.