

Develop an Organizational Environmental Principles Statement

All ECM content was independently developed and reviewed to be vendor-, product-, and service provider-neutral.

Description

A sustainability statement that is endorsed by facility leadership outlines guiding principles and commitments for sustainability program management. The statement can include specific commitments to environmental considerations (e.g., commitments to clean water and air), specific programs (e.g., energy reduction, water conservation, waste minimization, source reduction, or chemical reduction programs), and/or target goals to reduce use of energy, water, and chemicals and to increase reuse and recycling rates.

Project Talking Points

- Leadership commitment sets the tone for organizational readiness and makes the difference between simply having an "initiative" and having a commitment to environmental stewardship.
- The most successful health care sustainability programs have significant support from health care leadership and some level of dedicated resources to coordinate program goals into actionable improvements.
- A Green Team, which are representatives from departments responsible for implementing various sustainability programs and then operating them day-to-day, can help create this statement, ensuring that the ideas presented are both feasible and practical.
- There is no reason for an organization to start from scratch, as many organizations
 have shared their statements, which others can use as a template (see examples in
 the Case Studies section).
- According to Practice Greenhealth, almost 90 percent of the top-performing hospitals in their sustainability benchmark reports have an executive-level supporter at the top of the reporting structure.
- Documented leadership support for sustainability principles helps assure the commitment will be articulated to all levels of management. A formal statement will also persist through leadership changes or staff turnover.



- For staff responsible for implementing sustainability initiatives, being able to refer to an endorsed document makes their efforts official and sets clear communication of sustainability as a priority.
- C-suite leaders are unlikely to have time to engage in the details of energy, water, waste, or climate mitigation implementation strategies, but they are positioned to drive an organization's actions by setting and committing to a supportive statement of sustainability goals.
- An environmental principles statement can help an organization articulate the strategic value of supporting sustainability across the organization, and highlight the synergies between sustainability and organizational priorities such as community benefit, safety, return on investment, quality, etc.
- A growing recognition that sustainability is closely linked to human health has motivated many health care organizations to begin integrating sustainability into organizational strategy.

Triple Bottom Line Benefits

- **Cost benefits:** Although cost savings are not directly related to an environmental principles statement, indirect savings will be realized through support and implementation of sustainability projects. Implementing energy reduction practices can lower utility costs and an organization's environmental impact.
- **Environmental benefits:** Benefits will be realized indirectly when leadership support has been established and environmental programs receive increased attention.
- **Social benefits:** An environmental principles statement demonstrates leadership support and helps integrate sustainability into the cultural fabric of the organization.

Purchasing Considerations

- Encourage leadership to agree on a budget that would fund the sustainability programs and provide team members with necessary resources.
- Use the <u>Business Case Cost-Benefit Worksheet</u> to evaluate the life cycle costs of basic retrofits for an energy-saving project.

How-To

 Research commitment statements to get a sense of what your environmental principles statement will look like. A few sample statements are linked here: Boulder Community Hospital (https://energent.link/0c73d), Dartmouth-Hitchcock Medical Center (https://energent.link/3d7bf), Spectrum Health (https://energent.link/616d1), Presence St. Joseph Hospital



(https://energent.link/8cef9) and St. Mary's Medical Center (https://energent.link/znx).

- 2. Work with your *Green Team* https://energent.link/ips, communications team, and community benefit team to draft a statement that reflects your organization's motivation for commitment, the results the organization hopes to achieve, and the activities to which it has committed to reach those goals.
- 3. Review and finalize the statement with leadership. Have the CEO and board chairperson endorse (sign) the statement.
- 4. Host an internal event for all staff to attend. Have the CEO and/or leadership team express their commitment to sustainability and read the environmental principles statement aloud. Consider developing a banner-size environmental principles statement that all staff can sign. Share the principles in the organization's newsletter or in an email so that each member has a copy. Contact your local paper and/or news station to attend the event.
- 5. Publicly announce your organization's environmental commitments by reaching out to local, regional, and national media outlets.
- 6. Consider having the statement printed and framed for posting in key areas of the facility. If a banner-size statement was created and signed by staff, consider having that on display.
- 7. Periodically send best practice sustainability tips to staff that can help them contribute towards the organization's environmental goals.

Tools

No content.

Case Studies

Sample environmental principles statements:

- Dartmouth-Hitchcock Medical Center https://energent.link/3d7bf
- Boulder Community Hospital https://energent.link/0c73d
- Spectrum Health https://energent.link/616d1
- St. Mary's Medical Center https://energent.link/znx
- McLaren Northern Michigan Hospital's Environmental Responsibility Statement https://energent.link/vj9
- Amita Health Saint Joseph Hospital https://energent.link/8cef9



- University of Wisconsin-Madison Commitment to Sustainability https://energent.link/bbeee
- Practice Greenhealth Sample Principles Statement https://energent.link/rt4

Contact us to share your organization's statement.

Regulations, Codes and Standards, Policies

Although not required by any regulatory bodies, an environmental principles statement helps articulate an organization's sustainability commitment and processes to regulatory inspectors.

Educational Resources

Practice Greenhealth Academy webinars https://energent.link/6wd

More Resources

- Practice Greenhealth: Leadership and engagement resources https://energent.link/ecef8
- Sample full sustainability reports published by hospitals:
 - Dignity Health's 2018 Social Responsibility Report https://energent.link/i5t
 - Cleveland Clinic's 2018 United Nation's Global Compact report https://energent.link/qqy
 - Spectrum Health 2017 Data Report https://energent.link/0w7
- Drivers and Motivators for Sustainability https://energent.link/vqh. This section of the Roadmap focuses on leadership drivers
- Getting Leadership Support on the AHA Sustainability Roadmap website https://energent.link/n5a.
- Building Teams https://energent.link/67a28: A guide to creating executive sustainability council, green teams, value analysis teams, energy management teams, and department sustainability coordinators.

ECM Descriptors

Energy, Supply Chain, Waste, Water

Category List:

Strategic Operations



ECM Attributes:

- Policy Strategic/Compliance
- Strategies/Projects

Improvement Type:

Operations

Department:

Interdepartmental

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