Recognizing Teamwork...

2007 Vista Awards

Teamwork is the ability to work together toward a common vision.

— Andrew Carnegie

The American Society for Healthcare Engineering (ASHE) of the American Hospital Association (AHA) and the American Institute of Architects and Academy of Architecture for Health (AIA/AAH) announce the 2007 VISTA Award Recipients in the categories of new construction, renovation and infrastructure. For more than a decade, the Vista Award has been regarded as a mark of distinction and honor recognizing the importance of teamwork in the design and construction of healthcare occupancies. The Vista Award differs from other design awards in that it looks at the team approach process rather than the outcome. The use of the team approach enables facilities to:

- Serve their community more effectively
- Implement projects on time and on budget
- Create greater efficiency, flexibility and productivity

More than 60 companies submitted an application for the 2007 Vista Award. “I have been involved with the Vista award program for a number of years and each year I am excited to see the quantity and quality of applicants increase,” said Leo Gehring, CHFM, SASHE, Chair, 2007 Vista Award Task Force and 2007 ASHE president. “As a previous recipient, I know first-hand the amount of work it takes to prepare and submit an application, and I want to commend all applicants. All of the projects represent a “win” for the communities and the patients they serve. I also want to acknowledge the members of the 2007 Vista Award Task Force for their commitment and hard work in selecting the 2007 recipients,” he added.
Presented to an organization that has constructed a new facility essentially from the ground up. The new facility may be connected to an existing facility, but the building must have its own identity and be a new space.

Project Information
Number of square feet: 320,000—11 levels
Number of beds: 152
Project budget: $212,000,000
Actual cost: $201,000,000
Start date: October 14, 2002
Completion date: June 14, 2005

Project Description
This 11-level, 320,000 square foot Sue and Bill Gross Women’s Pavilion in Newport Beach, California, was completed 60 days ahead of schedule and under budget. The Project Team’s collaboration produced the first completed California hospital with an innovative structural systems combining a steel moment frame with base isolation to meet seismic regulations, create interior flexibility and support a glass curtain wall providing abundant natural light and views. The new environmentally-aware community, landmark includes 152 family-oriented private patient rooms, maternity, NICU, a Women’s Wellness Center, an ambulatory surgery center, outpatient services, clinical and pathology laboratories and patient/visitor amenities.

The new Women’s Pavilion provides a much-needed new healthcare facility to a rapidly expanding community while enhancing Hoag Hospital’s ability to hire needed nursing and medical staff in a competitive job market. The added benefit enables the hospital to achieve its primary mission... providing the best possible patient care.

Team Members
Max Burcham, Director, Construction Team
Project Manager; McCarthy Building Companies; Newport Beach, CA

Issam Khalaf, Principal, Health and Research, Jacob Facilities, Inc.; Cypress, CA.

Mike Parris, Director of Construction, Hoag Memorial Hospital Presbyterian; Newport Beach, CA

Randy Regier, AIA, President, TAYLOR; Newport Beach, CA

Langston Trigg, Vice President, Facility, Design & Construction, Hoag Memorial Hospital Presbyterian; Newport Beach, CA
Presented to an organization that has altered the existing conditions or added new space to existing structures. The original building envelope remains essentially intact.

**Project Information**
- **Number of square feet:** 65,000
- **Number of beds:** N/A
- **Project budget:** $10,500,000
- **Actual cost:** $10,300,000
- **Start date:** Spring 2004
- **Completion date:** Spring 2006

**Project Description**
This 60,000 square foot multi-phase renovation reinvented an existing, drab, multi-disciplinary, faculty practice building as the innovative experience-focused, sustainable Maimonides Comprehensive Cancer Center, the first in Brooklyn. This transformation occurred over a three-year period by a design and construction team without ever vacating the premises. As the prior, multi-practice tenant vacated, a carefully sequenced phase-in of Radiation Oncology, Medical and Surgical Oncology, Infusion and Pediatric Oncology services replaced them in a four-phase construction project. Highlights of the project included three below grade linear accelerator vaults (the roof of one incorporates a new parking garage entrance ramp) and the design reconnected the deep floor plate interior to nature through the introduction of windows, skylights and a natural, culturally relevant palette on a constrained urban site.

This project has generated new attitudes within an immediate community and the greater New York City region about the depth of services in Brooklyn and has enhanced staff recruitment. Maimonides is committed to continuing to explore innovative approaches to achieving “high performance” healthcare within the community.

**Team Members**
- **Tommy Callahan,** Project Manager, Cauldwell Wingate Company, LLC; New York City, New York
- **Derek Goins,** Sr. Vice President, Maimonides Medical Center; Brooklyn, New York
- **Robin Guenther**, FAIA, Principal, Guenther 5 Architects; New York City, New York
- **Susan Hayes,** President, Cauldwell Wingate Company, LLC; New York City, New York
- **Robert Larsen** FAIA, ACHA, Principal, Larsen Shein Ginsberg Synder, LLP; New York City, New York
- **Peter Syrett**, AIA, Principal, Guenther 5 Architects, New York City, New York
Presented to an organization that has modified or replaced major portions of the utility generation, distribution or Control systems involving significant project planning.

**Project Information**

- **Number of square feet:** 2.2 million, includes entire campus
- **Number of beds:** serves an 849-bed hospital
- **Project budget:** $54.3 million
- **Actual cost:** $53.3 million
- **Start date:** June 2001
- **Completion date:** June 2006

**Project Description**

In the Texas Medical Center, the 2.2 million square foot Memorial Hermann Hospital provides healthcare services including a Level 1 Trauma Center and Children’s Hospital. In 2001, Hermann Hospital was severely damaged by Tropical Storm Allison forcing them to cease providing patient care. After the storm, Memorial Hermann worked with the State and FEMA to create a plan to relocate MEP, fire protection and other critical utility systems from sub-basements above the 500-year floodplain. The $100 million project was completed in five years and Hermann maintained a daily census of nearly 700 patients throughout the project.

The flood recovery/mitigation/protection scope and intent of the project was to provide the primary campus protection above the 500-year floodplain, secondary interior protection between campus buildings, tunnels and structures, and the elevation of all critical equipment and services above the 500-year floodplain. In the event of a secondary breech, all critical operations, equipment and services could still continue to deliver healthcare needs to the community.

**Team Members**

- **Marshall Heins,** Chief Facility Services Officer; Memorial Hermann; Houston, Texas
- **Michael Hatton,** System Executive; Memorial Hermann; Houston, Texas
- **Bill Ganshirt,** Senior Principal; WHR Architects; Houston, Texas
- **Tim Sullivan,** Project Manager, Mechanical Engineer; Smith, Seckman, Reid, Inc; Houston, Texas
- **Kent Trammell,** Administrative Director of Engineering; Memorial Hermann; Houston, Texas
- **Mike Grant,** Director of Engineering; Memorial Hermann; Houston, Texas
ASHE and AIA/AAH acknowledge the contributions of the following individuals in selecting the 2007 Vista Award Recipients

Leo Gehring, CHFM, SASHE – Chair
2007 ASHE President
Vice Chancellor for Campus Operations
University of Arkansas for Medical Sciences
Little Rock, AR

Jim Eaton, Vice President
McCarthy Building Companies
St. Louis, MO

Mike Harber, Vice President, Facilities Management
St. Judes Research Hospital
Memphis, TN

Robert Loranger, Director of Facilities
New England Medical Center
Boston, MA

Dan Noble
HKS, Inc.
1919 McKinney Ave.
Dallas, TX

Tim Peglow, VP Campus Support Services
Broadway Services, Inc.
Baltimore, MD

Ray Pentecost, Vice President
Clark Nexsen
Norfolk, VA

P. Allen Smith, Principal Designer
P. Allen Smith & Associates
Little Rock, AR

Larry E. Volkmar, President
Mount Sinai Hospital/
Schwab Rehabilitation Hospital
Chicago, IL